

# Policy to Preparedness: Flood policy and community engagement



## Policy Brief

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## Key Recommendations

- **There is a pressing need to consider prioritising and coordinating flood issues in all local plans and strategies;**
- **The compounding of physical flood exposure and social vulnerabilities must be further investigated in the Scottish context and better understood to avoid increasing inequities;**
- **Metrics to measure impact should be developed to monitor the success of policy-driven actions intended to equitably increase flood resilience in all communities;**
- **Investment in new knowledge and expertise, finances, and resources at local level is required to ensure everyone can participate in Scotland's flood resilient future.**

## Summary

This CREW Science Policy Fellowship investigated the interconnectedness of policies relevant to pluvial and fluvial flood exposure and management. It contextualised that analysis within the latest academic research on social perceptions, preparedness behaviours, and the engagement of communities with flood resilience.

The research concluded that recent flood-related policies are beneficially interconnected at regional, Scottish and UK levels, and that the egalitarian approach evident within them is supportive of climate and social justice. However, while egalitarian approaches are the ideal when pursuing climate and social justice, such policies face a complex test when they are implemented amongst existing inequalities in society.

## Research undertaken

Evidence was collected by mapping and analysing UK, Scottish and regional policies. Simultaneously, a scoping review was also conducted that focused on papers published since 2020 (with some exceptions), supplementing a large rapid evidence assessment of the literature conducted up to 2020<sup>1</sup>. The policy mapping included legally-binding acts and regulations alongside non-binding strategies and plans in accordance with the Scottish Government's definition of *policy*<sup>2</sup>. In total, 28 national (Scottish and UK) policies and 46 regional (local authority-level) policies were mapped, covering a variety of fields (*Appendix 1 – The Policy Map*).

The literature review searched Scopus using a transparent replicable methodology to facilitate future updates. The search targeted papers on flood management policies, governance and decision-making, community engagement, risk perception, resilience and adaptation behaviour. A workshop to discuss the project's interim findings and reflect upon the policies selected, including their application in practice, was held in February 2024. The resulting discussions with expert participants drawn from a range of flood specialisms and key organisations were consistent with the findings from the scoping review and policy analysis (See the appendices for the workshop visual minutes).

## Key Findings

### Flood-related policies

The policy analysis concluded that the policies driving Scottish community flood resilience, including the Flood Risk Management Act (2009), are socially innovative. They embody an emerging egalitarian Scottish flood policy paradigm, highlighting a shift away from historic UK paternalistic policies which prioritised state response over place-based approaches<sup>3</sup>. The policy analysis concludes that this egalitarian paradigm prioritises communities as key stakeholders in place-based flood resilience, and encourages greater individual and community responsibility for adaptation.

The analysis also concludes that there are beneficial synergies between post-2009 policies as a result of this egalitarian paradigm, including those that are not directly flooding-focused. For example, this equitable egalitarian ethos is reflected within the Community Empowerment Act (Scotland) 2015 and the Scottish Government's adoption of the Place Principle in 2019. It is also reflected in flooding-focused policy, including the ongoing commitment to community engagement within the Flood Risk Management Plans 2022–2028.

Recent policies were also found to prioritise adaptation and preparedness, moving on from a traditional focus on prevention to target and prioritise upstream adaption to flood exposure. A key example of this is found in the National Planning Framework 4 (NPF4), which now minimizes development in areas of high flood exposure. The NPF4 also embodies another key evolution in policy approach since the Flood Risk Management Act (2009), namely the integration of flood exposure within planning policies at national and regional level which are then carried through into the local development plans across Scotland's 32 local authorities.

Older UK policies like the Civil Contingencies Act 2004 (CCA), and the associated CCA (Contingency Planning) Regulations 2005, previously focused only on the state response in times of crisis. Today, these prescriptive policies are implemented with an associated egalitarian narrative that enables them to support rather than conflict with later policies. For example, there is now an importance placed upon community groups as volunteers in local emergency resilience<sup>4</sup> which was not emphasized as such in the CCA nor its associated Regulations.

The policy analysis found flooding was included in multiple strategies and plans but uncovered difficulty in determining where the priorities lay during their

implementation phases. Diverse strategic agendas and targets across organisations, even when implementing the same policies, were found to have the potential to result in competing priorities. While the intended policy goal may be partnership-working, these competing priorities during implementation could inadvertently support siloed adoption. For example, in the Glasgow Development Plan, flood resilience is one of multiple goals and is not an overarching priority in the activities and interventions devised. The Plan's Green Network provides a multitude of functions simultaneously, including integrated habitats, active travel, and water management, but also acknowledges that not all goals can be met in every location. As a result, other goals may take priority over flooding and surface water management, despite the climate emergency increasing exposure risks. The policy analysis concludes, therefore, that there is a pressing need to consider prioritising flooding in local plans and strategies.

### Distribution of flood exposure

Flood exposure is not fair nor equal in its environmental distribution across populations<sup>5,6</sup>. Environmental justice theories emphasise that this inequity in distribution increases the challenges and disadvantages that communities already face from pre-existing inequalities of resources<sup>7</sup>. Therefore, the distribution of flood exposure across communities and within different groups must be considered in order to adapt to flood exposure and mitigate exposure wherever possible<sup>8</sup>.

Historically, policy did not effectively manage flood exposure in the UK, particularly the risk faced by those in marginalised groups and low incomes. In England and Wales, over 120,000 new homes were built in flood-prone areas between 2008 and 2018, an average of approx. 17,000 new homes per year, 90% of which were spatially concentrated within 10% of their local authority areas<sup>6</sup>. A disproportionate over-representation of both lower socioeconomic and multi-cultural groups was found in these new communities<sup>6</sup>. While as yet there is no similar analysis in Scotland, this evidence demonstrates how planning policy can compound the impacts of physical exposure with pre-existing social inequities.

The consequences of intentionally building low-cost housing in high flood exposure areas can not only become systemic e.g. through increased insurance premiums, mortgage defaults and bankruptcy, but also social e.g. loss of trust; community disengagement<sup>6</sup>.

To avoid these systemic impacts and to better understand inequities in the distribution of flood exposure, policy support is needed to avoid compounding inequities. One approach to assisting policymakers to visualise these risks is through overlaying mappings of vulnerabilities on flood maps to focus efforts where the two coincide. Mapping vulnerabilities to flooding is covered extensively in the current literature, with a plethora of approaches and resilience indexes to support this across multiple cultures and countries<sup>9,10,11</sup>. In Scotland, the Scottish Index of Multiple Deprivation (SIMD) is now being used to overlay flood-exposed areas to assist in decision-making at local level e.g. in Edinburgh<sup>12</sup>. However, metrics are yet to be developed to establish how effective this visual approach is and whether any resulting actions have the desired impacts.

### Individual flood resilience

Almost a decade ago, research established that deprived Scottish neighbourhoods are at higher risk of being located in flood exposed areas than affluent neighbourhoods<sup>13</sup>. However, while such work is helpful, it is important to recognise that even at neighbourhood level communities remain heterogenous and are formed of diverse individuals with different incomes, social support, capacities, and occasionally competing priorities<sup>1,2,14</sup>. It is well-established in academic evidence that minority groups and those on low incomes are more likely to be socially vulnerable to flood exposure, as are women, people with disabilities and long-term health conditions, and older people (see Henderson *et al.* 2022 for a review). Indeed, in terms of flood adaptation, household income alone is one of the most significant predictors of adaptation (or lack thereof)<sup>15</sup>.

The ability of individuals to participate within communities and their individual capacity to adapt is therefore highly variable for those tangible (income, education etc.) and intangible reasons (protection motivations; personal beliefs and attitudes; social support etc.)<sup>5</sup>. People value and trust information and support given to them by neighbours, friends and family more than institutions<sup>1,16</sup>, yet they often externalise responsibility for managing flood exposure to external organisations, erroneously assuming those agencies will act to protect them and their property<sup>1</sup>.

This externalising of responsibility is one example of a maladaptive coping strategy adopted by individuals who do not have the necessary self-efficacy and/or the resources to cope with their flood exposure<sup>1</sup>. This lack of confidence, capabilities and/or resources can arise not only from psychological vulnerabilities e.g. non-protective motivation strategies (wishful thinking;

denial etc.) but also from other 'hidden' tangible and intangible factors, e.g. stress; distress; mental and physical health impacts<sup>17,18</sup>. Therefore, as policy is implemented in practice across communities and individuals, it encounters a myriad of socioeconomic complexities and vulnerabilities that influence and determine flood resilience, and faces a lack of resources to address these inequities.

### Community participation in flood resilience

These social vulnerabilities and inequities faced by some groups also influence how they participate in society<sup>7,17</sup>. To have successful participatory decision-making, policy makers must recognise and engage with a wide range of such vulnerabilities present across different groups, and this can be complex and challenging<sup>17,19</sup>. Unexpected challenges of participation can even come from the outcomes of that engagement, too, as communities may support social innovations and transformational approaches that question established systems, raising complex questions around power and preferences<sup>19</sup>.

Egalitarian policies encourage such participation in place-based decision making, and indeed this is essential to equitable outcomes and inclusive engagement<sup>20</sup>. However, knowledge and power, and who holds them, can also undermine community flood resilience. Power and knowledge are not equally and equitably distributed between and within stakeholder organisations, community groups, and individuals<sup>5</sup>. For example, governments and institutional stakeholders have access to knowledge and expertise that local communities do not have<sup>21</sup>. Indeed, evidence suggests people expect public bodies to hold the expertise needed to resolve

#### Wider partnerships

Partners who already support place-based community flood resilience are drawn from a wide range of interest groups and organisational types. The following list is suggestive and intended to broaden engagement in place-based community flood resilience: regional development organisations and networks e.g. [SHRED](#) (Scottish Hub for Regional Economic Development); Community development organisations e.g. [SCDC](#) (Scottish Community Development Centre); Third sector development and advocacy groups e.g. [Social Enterprise Scotland](#); SME support e.g. [Scottish Chambers of Commerce](#); Health regulation and practice e.g. [NMC](#) (Nursing and Midwifery Council); Social care e.g. [SSSC](#) (Scottish Social Services Council); Education e.g. [Education Scotland](#); Welfare e.g. [The Poverty Alliance](#); Older people e.g. [Age Scotland](#); and volunteers e.g. [Volunteer Scotland](#).

their local issues<sup>22</sup>. However, the dominance of techno-scientific discourses and knowledge supplied by external expertise in place-based flood management initiatives can, where local knowledge is not sought and decisions are not co-created, exclude communities and even polarise community groups<sup>2</sup>.

Alongside equitable participation, egalitarian policies also encourage collective sharing of responsibility across society. However, when tasks and responsibilities are devolved from national agencies to regional institutions, or from those organisations to private citizens, the power and resources required to deliver them are rarely transferred alongside that responsibility<sup>23</sup>. Furthermore, power has long been centralised in governing agencies and such historic power imbalances perpetuate, meaning

state priorities may continue to take precedence over individuals' needs and wants<sup>24</sup>.

### Recognition of social values and viewpoints

In environmental justice, respecting people's different perspectives is fundamental to an equitable society, as it shapes peoples' understanding of flood exposure and drives individual adaptation motivation<sup>7</sup>. This understanding of sociocultural beliefs, norms and values is regarded as fundamental to community flood resilience<sup>25</sup>. As an egalitarian policy approach attempts to address flood exposure through collective action<sup>26</sup>, social and political recognition of diverse values and the plurality of community concerns is essential<sup>19</sup>.

## Future Perspectives

Recent literature highlights a fragmented and inconsistent literature around resilience dominated by numerous theoretical frameworks<sup>27</sup>. In the absence of clarity, more research is needed to understand a) the dynamics of power and knowledge in building community flood resilience, including how to ensure equity in participation; b) the compounding effects of individual circumstances; and c) the investment needed to make multiply-vulnerable communities flood resilient.

Metrics should be developed to evidence the benefits to the most vulnerable in society of policy-driven actions<sup>28</sup>. Developing and implementing a sustainable monitoring programme in Scotland would a) enable transparent longitudinal monitoring of community flood resilience; b) evaluate the effectiveness of interventions, adaptations, participation and policy; and c) expedite improvements in policy and practice.

## Conclusions

Recent Scottish policies reflect the emergence of a new egalitarian paradigm in Scottish flood policy. They focus upon building individual and community flood resilience through shared responsibilities, and prioritise communities as key stakeholders in place-based resilience. More widely, policies are increasingly embedding flood preparedness and adaptation within them, and evolving from a historical focus on prevention to instead target upstream adaptation to flood exposure. Beneficial synergies between policies are emerging, including those policies that are not directly flooding-focused. Older state-focused planning and management policies have adopted this new inclusive place-based narrative on implementation, which now gives space to community groups to become more involved in community resilience planning and practice.

Whilst these innovative policy developments support future community flood resilience, the egalitarian assumption of equity necessary to sustain community flood resilience in Scotland has yet to be realised, as there remains inequities in the distribution of physical flood exposure and socioeconomic vulnerabilities. Recognition of the diversity of Scottish circumstances, viewpoints and vulnerabilities is essential to build sustainable place-based community flood resilience and a Climate Ready Scotland.

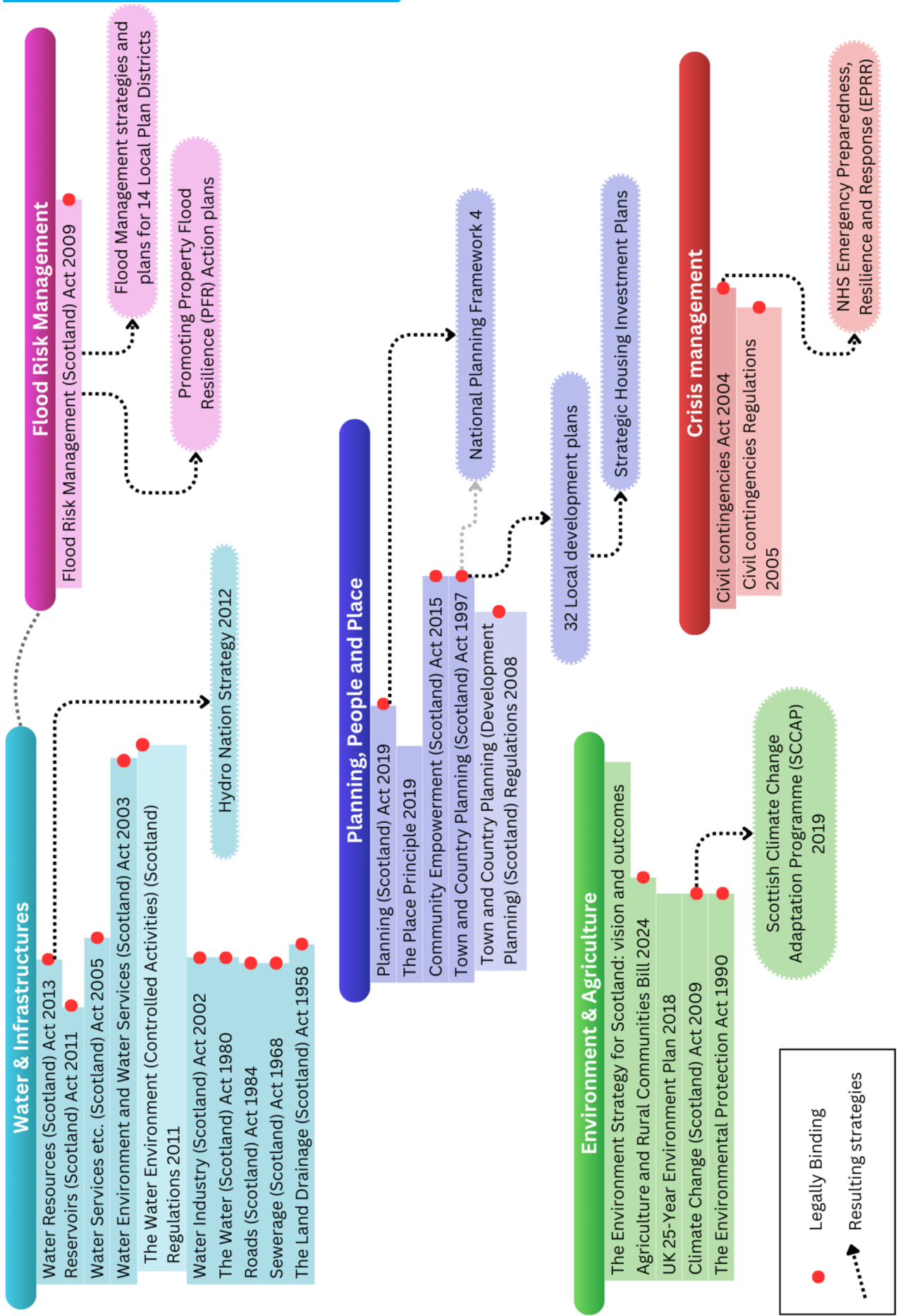
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# Appendix 1

# The Policy Map





# POLICY TO PREPAREDNESS

PLUVIAL AND FLUVIAL FLOODING PERCEPTIONS AND POTENTIAL BEHAVIOUR CHANGE

POLICIES COME ALIVE WITH IMPLEMENTATION

## INTERCONNECTEDNESS OF PLACE MAKING, COLLABORATION AND COMMUNICATION



Visual minutes from project workshop.  
Graphic Artist: Jenny Capon.

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